

Please note figures have been rounded.

Keep my place safe and looking good.

Department		Annual budget £'000	Actuals to date £'000	Variance to date £'000
BDC Reg Client	Exp	571	545	-26
	Inc	-113	-113	0
	Net	459	433	-26
Bereavement Services	Exp	146	240	93
	Inc	-132	-251	-119
	Net	15	-11	-26
Building Control	Exp	460	445	-15
	Inc	-541	-447	94
	Net	-81	-2	79
Cesspools/Sewers	Exp	87	115	27
	Inc	-208	-156	52
	Net	-120	-41	79
Climate Change	Exp	8	9	1
	Inc	-40	-41	-1
	Net	-32	-32	0
Community Safety	Exp	438	551	113
	Inc	-63	-163	-100
	Net	375	388	13
Place & Core Environmental Teams	Net	2,246	2,125	-121
Development Control	Exp	603	738	135
	Inc	-446	-589	-144
	Net	157	149	-9
Environmental Health / Protection / Enforcement	Exp	0	0	0
	Inc	-11	-7	4
	Net	-11	-7	4
LSP/P'ships	Exp	102	111	9
	Inc	-50	-60	-11
	Net	53	51	-1
Pest & Dog control	Exp	0	0	0
	Inc	0	-3	-3
	Net	0	-3	-3
Public Conveniences	Exp	91	103	12
	Inc	-0	-0	0
	Net	91	103	12
Public Health & Safety	Exp	0	7	7

	Inc	0	-5	-5
	Net	0	2	2
Refuse & Recycling	Exp	2,133	2,557	424
	Inc	-1,093	-1,291	-198
	Net	1,040	1,266	226
Strategic Housing	Exp	18	18	0
	Inc	-11	-11	0
	Net	7	7	0
Strategic Planning	Exp	262	262	-0
	Inc	0	0	0
	Net	262	262	-0
Town Centre Development	Exp	164	141	-23
	Inc	-67	-80	-14
	Net	98	61	-37
Waste Management, policy, promotion, management	Exp	38	14	-24
	Inc	-43	-13	30
	Net	-5	1	6
	Totals:	4,552	4,750	197

Financial commentary:

Public conveniences - the overspend is due to essential repairs and maintenance to improve the standard of the service and additional overtime costs incurred due to staff sickness

Building Control - Income lower than expected

Town Centre - Underspend is due to salary savings in Corporate and Democratic

Cesspools variance is as a result of the responsibility of emptying the pumping stations. We are currently in dispute which has impacted on the resources available to service existing customers and incurred additional water charges.

The variance on Waste Management is due to a reduction in the use of recycling banks across the district which has resulted in lower income from recycling credits.

Refuse & Recycling - Variance includes £90k of unachievable garden waste income for which a pressure has been approved by Members for 2016/17 and also £30k unidentified savings which have been found with other Environmental Services budgets. There was also additional overtime costs incurred as two Easter bank holidays occurred within this financial year.

Place & Core Environmental Teams - The changes to the structure within Environmental services has resulted in new allocations across Street Cleansing, Landscaping and Grounds maintenance. Therefore a net position is shown with a resulting saving of £121k.

Reg Client - The overall saving of £26k relate to a number of elements including, refund from WRS of £17k and the pension deficit of £14k was also absorbed by WRS.

Help me run a successful business

Department		Annual budget £'000	Actuals to date £'000	Variance to date £'000
Business Development - Business	Exp	29	68	39
	Inc	-1	-28	-27
	Net	28	40	12

Car Parks/Civil Enforcement Parking	Exp	660	578	-82
	Inc	-1,275	-1,176	98
	Net	-614	-598	16
Economic & Tourism Development	Exp	307	281	-26
	Inc	-106	-74	32
	Net	201	207	6
Licenses (all)	Exp	0	0	0
	Inc	-191	-183	8
	Net	-191	-183	8
Totals:		-576	-534	42

Financial commentary:

Car Parks/Civil Parking Enforcement - there is an underachievement on the income for Car parks and Civil parking Enforcement which however that has been largely offset by savings in the contact with Wychavon District Council

Help me to be financially independent

Department		Annual budget £'000	Actuals to date £'000	Variance to date £'000
Revenues & Benefits	Exp	16,731	18,105	1,375
	Inc	-16,837	-18,350	-1,513
	Net	-106	-245	-139
Totals:		-106	-245	-139

Financial commentary:

The saving on Revenues & Benefits is due to additional income generated from recover of Council Tax.

Help me to live my life independently

Department		Annual budget £'000	Actuals to date £'000	Variance to date £'000
Community Safety - lifeline	Exp	213	239	26
	Inc	-177	-297	-121
	Net	36	-59	-94

Community Transport / Dial a ride	Exp	28	31	3
	Inc	0	0	0
	Net	28	31	3
Disabled Facilities grants	Exp	474	474	0
	Inc	-387	-387	0
	Net	87	87	0
Totals:		150	59	-91

Financial commentary:

Lifeline income has increased compared to budget due to supporting people funding being withdrawn from BDHT last year. (We now provide the full service). This has been included in the 2016/17 budget. There have been additional savings within community safety due to temporary staff vacancies.

Help me to find somewhere to live in my locality

Department		Annual budget £'000	Actuals to date £'000	Variance to date £'000
Housing Strategy & Enabling	Exp	1,166	1,077	-90
	Inc	-227	-234	-7
	Net	939	842	-97
Private Sector Housing	Exp	276	276	0
	Inc	0	0	0
	Net	276	276	0
Totals:		1,215	1,118	-97

Financial commentary:

Housing have a saving on salary costs due to vacancies and in addition, there is extra income on Burcot Hostel and savings on BDHT contract payments.

Provide things for me to do, see and visit

Department		Annual budget £'000	Actuals to date £'000	Variance to date £'000
Business Development - Cultural	Exp	12	14	3
	Inc	0	-1	-1
	Net	12	14	2

Community Cohesion (older and young people) social inclusion	Exp	29	24	-5
	Inc	0	0	0
	Net	29	24	-5
Cultural Services	Exp	242	234	-8
	Inc	-23	-28	-5
	Net	219	206	-13
Grants & Donations	Exp	108	81	-27
	Inc	0	0	0
	Net	108	81	-27
Highways - Seasonal	Exp	28	22	-6
	Inc	-31	-16	14
	Net	-2	6	8
Parks & Green Space	Exp	517	453	-64
	Inc	-89	-48	42
	Net	428	405	-23
Shopmobility	Exp	6	6	0
	Inc	0	0	-0
	Net	6	6	0
Sports Services	Exp	831	742	-89
	Inc	-91	-86	4
	Net	740	655	-85
Totals:		1,539	1,396	-143

Financial commentary:

The improvement within the Business Development final out turn is due to the prudent approach that was taken to the anticipated costs associated with Parkside and the effective management of the site since occupation. The revenue overspend associated with the delays to moving to Parkside was fully funded from the reserve set aside from prior year. The overspend within Business Development is due to an underachievement of income on sponsorship of road island advertisements plus costs associated with the legal issues at Aston Fields Industrial Estate units which are now nearing completion.

Cultural services has achieved an underspend by effective procurement and freezing expenditure where possible in line with corporate policy.

Parks and green spaces have made additional savings as a result of the transformation work being trialled within the service, the cheaper than anticipated fuel costs and more effective procurement processes across the council.

Sports services have achieved savings due to the over performance of the Sports Development team in obtaining external funding, (budgets for 16-17 have been reduced in line with the current programme of projects being delivered) they have also managed temporary vacancies within the service, there were also savings at the Dolphin Centre associated with the long term future of the building.

Enable others to work/do what they need to do (to meet purpose)

Department		Annual budget £'000	Actuals to date £'000	Variance to date £'000
Accounts & Financial Management	Exp	492	517	25

	Inc	0	-8	-8
	Net	492	509	17
Business Development	Exp	642	699	57
	Inc	-43	-103	-60
	Net	599	596	-3
Central Overheads	Exp	1,198	1,246	48
	Inc	-2	-3	-1
	Net	1,197	1,243	47
CMT	Exp	393	399	6
	Inc	-146	-156	-10
	Net	247	243	-4
Communications	Exp	148	126	-23
	Inc	-64	-54	9
	Net	85	71	-14
Corporate	Exp	78	219	141
	Inc	-0	0	0
	Net	77	219	141
Corporate Administration / Central Post Opening	Exp	226	230	3
	Inc	-21	-16	5
	Net	205	214	9
Customer service centre	Exp	441	418	-23
	Inc	-42	-42	-1
	Net	399	376	-23
Democratic Services & Member Support	Exp	672	563	-109
	Inc	-181	-156	25
	Net	491	407	-84
Election & Electoral Services	Exp	746	607	-139
	Inc	-496	-356	140
	Net	250	251	1
Emergency Planning / Business Continuity	Exp	14	12	-2
	Inc	0	0	0
	Net	14	12	-2
Equalities	Exp	56	26	-30
	Inc	-23	-9	14
	Net	33	17	-16
Human Resources & Welfare	Exp	264	272	7
	Inc	0	-27	-27
	Net	264	245	-20
ICT	Exp	2,149	2,430	280
	Inc	-695	-929	-234
	Net	1,454	1,501	47
Land Charges	Exp	166	145	-21
	Inc	-184	-126	58
	Net	-18	19	37
Leisure & Cultural Mgt	Exp	105	101	-3
	Inc	-48	-48	-0

	Net	57	53	-4
Policy	Exp	146	83	-64
	Inc	-67	-41	26
	Net	79	42	-38
Printing & Reprographics	Exp	176	131	-45
	Inc	-66	-69	-3
	Net	110	63	-48
Professional Legal Advice & Services	Exp	518	492	-25
	Inc	-266	-273	-8
	Net	252	219	-33
SMT	Exp	351	352	2
	Inc	-142	-144	-2
	Net	209	209	0
Transport	Exp	224	358	134
	Inc	-263	-399	-135
	Net	-39	-40	-1
Transformation	Exp	134	134	-1
	Inc	-68	-91	-24
	Net	67	42	-25
	Totals:	6,523	6,508	-15

Financial commentary:

The underspend on Leisure and Cultural management is due to staff costs being recharged to the project team for time spent managing the ongoing defect issues at Parkside.

Within ICT - overspend is due to constant increases in types and costs of licences required and the inclusion of the Idox spend centrally in IT

Within Policy the underspend is due to apprentice funding and training for a new employee that didn't happen in 2015/16.

Accounts & Financial Management is made up of several things including an overspend of £42k as a result of severance costs following the restructure to reduce the cost of the service. This has been offset by savings from Internal Audit Shared Service.

Central Overheads is showing an overspend due to additional premiums for insurance, Officers are currently reviewing these costs with our insurance provider.

Customer Service saving is due to vacant posts.

Democratic Services is showing a saving as a result of a vacant post. The saving is also as a result of Members allowances following the post boundary review and single member wards. There has also been a saving in member allowances due to the change to civic arrangements and members have made savings in mileage claims and other small operational budgets.

Legal - The saving is due to the department achieving additional income and small salary savings due to maternity leave.

Members will be aware that the above savings were anticipated in the reporting at Qtr 3 although actual amount was unknown until the Qtr 4 outturn due to the uncertainty in relation to the Elections budgets and the payments due from the Cabinet Office for the Combined Election. This has now been settled hence the overall savings across the service.

Corporate - Corporate initiatives / savings of £78k has been met across the services. Bank charges was overspent by £25k. Bad debt increased by £16k

Due to changes in printing arrangements a saving of £38k has been achieved.